

**Strategy h** – Enhance student orientation model, encouraging more students to participate and continuing to review student skills needed for success.

**Initiative 3** – Increase opportunities for student engagement and participation in campus activities.

**Strategy a** – Offer students incentives to increase participation in campus events.

**Strategy b** – Offer more student activities and experiential learning opportunities, including engagement directed at students in online and hybrid courses, with co-curricular assessments to determine effectiveness.

**Strategy c** – Highlight and expand opportunities for activities that create a welcoming environment for all.

**Strategy d** – Provide opportunities for students to develop competencies linked to graduate success, including professionalism, citizenship, leadership, and responsibility.

**Initiative 4** – Identify academic and non-academic risk factors for student success and appropriate intervention strategies, including early alerts and other targeted communications and services.

**Strategy a** – Define "student success" for OSU-OKC, both programmatically and in relation to the attributes of the ideal graduate for Oklahoma State University.

Strategy b – Implement process for student exploration of degree program alternatives.

**Strategy c** – Establish comprehensive student retention plan from onboarding through completion inclusive of regular review of disaggregated institutional and program data. (Strategy completed '22-'23 with ongoing review planned)

**Strategy d** – Identify opportunities to expand high-impact practices for equity in retention and completion.

**Strategy e** – Define mentor roles for all students, especially those at-risk.

**Strategy f** – Annually review student placement guidelines and processes using student success data. (Strategy completed '22-'23 with ongoing review planned)

**Strategy g** – Provide employee professional development on building interpersonal relationships, peer mentoring, and success coaching.

**Strategy h** – Integrate advisement best practices, such as advisor check-ins, into OSU-OKC's core academic advisement processes.

**Strategy I** – Continue to support high-quality instruction and student support through employee input on needs in technology, facilities, and professional development.

## **GOAL C – SUPPORT EMPLOYEE EXCELLENCE**

**Initiative 1** – Review policies and procedures to promote fair and equitable compensation.

**Strategy a** – Review compensation plan annually prior to budget cycle.

**Strategy b** – Establish a plan for employee incentives/appreciation as well as a review of career pathways.

**Strategy c** – Conduct an annual employee survey, addressing satisfaction in areas such as compensation, benefits, and professional development needs.

**Strategy d** – Review job descriptions for equity in workload and compensation prior to position repostings.

**Initiative 2** – Determine feasibility of implementing additional employee benefits.

**Strategy a** – Explore remote/hybrid work options that address business, employee, unit and customer needs.



**Strategy b** – Review employee tuition benefits periodically.

**Strategy c** – Promote employee health and wellness programs with annual assessments of programming needs, and a maintenance plan for equipment, as well as possible incentives.

**Initiative 3** – Identify methods to improve consistent and timely communication.

**Strategy a** – Update OSU-OKC's employee onboarding process for opportunities to improve institutional awareness and connectivity.

**Strategy b** – Improve effectiveness of current avenues for routine institutional updates to the campus community.

**Strategy c** – Create and support opportunities to increase common purpose and institutional cohesiveness campus wide through planned activities and Staff Council and Faculty Senate discussions.

**Initiative 4** – Ensure the availability of quality, relevant professional development and training.

**Strategy a** – Encourage supervisors to work with their teams to identify annual training and development opportunities, including team-building activities which support common goals.

**Strategy b** – Link employee professional development and performance goals with OSU-OKC's mission and strategic priorities.

**Strategy c** — Explore the feasibility of implementing a staff compensation for attainment of degrees that are required for or enhance their jobs.

## **GOAL D – ENHANCE INSTITUTIONAL IDENTITY**

**Initiative 1** – Clarify and leverage OSU-OKC's identity and unique strengths to distinguish it from other educational providers.

**Strategy a** – Align OSU-OKC's resources with fulfillment of the institution's mission and strategic goals.

**Strategy b** – Ensure OSU-OKC's mission, vision and values statements are clear and promoted to OSU-OKC's diverse constituencies. (Strategy completed '22-'23 with ongoing review planned)

**Strategy c** – Develop a position statement, messaging points, and communication strategies regarding OSU-OKC, its brand, its core roles in workforce education and career development, and its strengths and value propositions within the OSU and Oklahoma public higher education systems

**Strategy d** – Pursue external resources in support of OSU-OKC's strategic priorities.

**Strategy e** – Leverage data and technology to improve campus programs, services, facilities and traditions.

**Initiative 2** – Develop and implement a comprehensive, integrated marketing and communications plan directed to OSU-OKC's diverse stakeholder populations.

**Strategy a** – Overhaul the OSU-OKC website to ensure it is reflective of higher education best practices and the institution's diverse constituents.

**Strategy b** – Leverage leading digital media channels and platforms in the ongoing, strategic engagement of prospective and current students, employees, employers, and other key stakeholders.

**Strategy c** – Ensure data-driven decision making in all major marketing and communications efforts.